UNITED STATES DISTRICT COURT SOUTHERN DISTRICT OF NEW YORK
x
FRONTIER AIRLINES, INC.,
PLAINTIFF,
-against- Case No.:
1:20-cv-09713-LLS
AMCK AVIATION HOLDINGS IRELAND LIMITED,
ACCIPITER INVESTMENT 4 LIMITED, VERMILLION
AVIATION (TWO) LIMITED, WELLS FARGO TRUST
COMPANY, N.A., solely in its capacity as
OWNER TRUSTEE, and UMB BANK, N.A., solely
in its capacity as OWNER TRUSTEE,
DEFENDANTS.
X
DATE: March 23, 2022
TIME: 9:08 A.M.
WIDEOURN DED WARDED DEDOCATED ON COLD
VIDEOTAPED HYBRID DEPOSITION of the
Defendant, AMCK AVIATION HOLDINGS IRELAND
LIMITED, by a Witness, JANE O'CALLAGHAN,
taken by the Plaintiff, pursuant to a
Subpoena and to the Federal Rules of Civil
Procedure, held remotely, at all parties'
locations, before Karyn Chiusano, a Notary
Public of the State of New York.
Page 1

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1
 2
      A P P E A R A N C E S:
 3
      LANE POWELL, P.C.
4
        Attorneys for the Plaintiff
         FRONTIER AIRLINES, INC.
5
         601 SW Second Avenue ~ Suite 2100
         Portland, Oregon 97204-3158
6
        BY: DAVID G. HOSENPUD, ESQ.
 7
        hosenpudd@lanepowell.com
8
      CLIFFORD CHANCE, US, LLP
        Attorneys for the Defendants
9
        AMCK AVIATION HOLDINGS IRELAND LIMITED,
10
        ACCIPITER INVESTMENT 4 LIMITED,
        VERMILLION AVIATION (TWO) LIMITED, WELLS
11
        FARGO TRUST COMPANY, N.A., solely in its
         capacity as OWNER TRUSTEE, and UMB BANK,
12
        N.A., solely in its capacity as
        OWNER TRUSTEE
13
         31 West 52nd Street
        New York, New York 10019
14
        BY: JEFF BUTLER, ESQ.
15
16
      ALSO PRESENT:
17
        JONATHAN DiFILLIPO, Videographer
        AARON SCHAER, ESQ., LANE POWELL, P.C.
        DARCY DEIBELE, LANE POWELL, P.C.
18
19
20
21
22
23
24
25
                                             Page 2
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```
1
                  OPENING STATEMENTS
                 MR. BUTLER: Jeff Butler
2
            representing the Defendant, AMCK.
                 THE VIDEOGRAPHER: Okay. Will
4
5
            the Court Reporter please swear in
            the witness.
6
7
      JANE O'CALLAGHAN, called
      as a witness, having been first duly sworn
8
9
      by a Notary Public of the State of New
      York, was examined and testified as
10
11
      follows:
12
                 THE COURT REPORTER: Can I
13
            kindly have your name, spelling
            please?
14
15
                 THE WITNESS: Jane O'Callaghan.
16
                 THE COURT REPORTER: Can I have
            your address, please?
17
                 THE WITNESS: Home address?
18
                 THE COURT REPORTER: Please.
19
20
                 THE WITNESS: 4 Belgrave Place,
21
            Rahmanes, Dublin D06X6V6.
22
                 THE COURT REPORTER: Any time
23
            you're ready, I am ready for you.
24
                 MR. HOSENPUD: Thank you.
       / / /
25
                                           Page 6
```

```
1
                    JANE O'CALLAGHAN
2
      report?
                  I report to the CEO.
3
            Α.
            Q.
                  Do you report to anybody at CK
4
5
      Access?
            Α.
                  No, I do not.
6
7
           Q.
                  Is your employment ending with
      AMCK?
8
                  Yes, it's expected to end at
9
           A .
      some point in April of next month.
10
11
           0.
                  And will you transition to any
12
      other entity or will you be out on the
13
      market?
                  I am out on the market.
14
           A .
                  And when in April?
15
           0.
16
           A .
                  I don't know yet. The closing
      date is predicted to be sometime in the
17
18
      middle of April.
19
                  And will AMCK Aviation continue
           Q.
20
      its operations after the closing date?
21
                  It's not -- it's not expected
           A .
22
           I believe there will be a couple of
23
      junior finance people kept on for a period
      of time to just transition accounts, minor
24
25
      kind of admin type of tasks for perhaps a
                                            Page 11
```

1 JANE O'CALLAGHAN couple of months. 2 And in speaking with Mr. Fabian Q. Bachrach, he indicated that he is a 4 5 consultant and has known you for 40 years. Also in -- and he also indicated that his 6 contract has been altered to end December 7 31, 2022. 8 9 Do you know why he would continue? 10 11 No, the -- the plan was we Α. 12 would have in the past since I hired 13 Fabian, we've done a contract on the basis 14 of a 12-month rolling basis. So, rather 15 than amend that form of contract, we just 16 decided to just let it role for another 12 17 months. He understood perfectly well, as did I, that it would be terminated at such 18 point as we closed the sale of the AMCK 19 20 business. As part of the transaction and 21 22 closing of the sale, will the owner 23 trustees change in the leases that are connected to Frontier Airlines? 24 25 I cannot say that because I Α. Page 12

```
1
                    JANE O'CALLAGHAN
2
           Α.
                  Yes.
                  And that would have been on
            O .
      each date that you had those calls?
4
5
           Α.
                  Yes.
            Ο.
                  All right.
6
7
                  MR. HOSENPUD: Note for the
             record, request follow-up on all
8
9
             dates identified as reflecting phone
             calls with Frontier and Ms.
10
11
             O'Callaghan for those notes.
12
                  MR. HOSENPUD: All right.
13
             Let's look at 16.
                  (Whereupon, Draft e-mail with
14
15
             metadata was marked as O'Callaghan
16
             Exhibit 16 for identification as of
17
             this date by the Reporter.)
                  (Witness reviews document.)
18
                  Exhibit 16, Ms. O'Callaghan,
19
           0.
      appears to be an e-mail in draft form to
20
21
      yourself.
                  It is AMCK031 --
22
                  MR. HOSENPUD: Strike that.
23
           Q.
                  AMCK03164. And if you turn to
      the second page, I will represent to you
24
25
      that this is the Metadata that accompanied
                                            Page 48
```

```
1
                    JANE O'CALLAGHAN
      that e-mail. This is created on March 25,
2
      2020.
                  Do you see that?
4
5
                  (Witness reviews document.)
           A .
                 Yes.
6
7
                 Okay. So, going back to the
           Q.
      first page, it says Draft:
8
                  "Just to summarize the
9
      company's position on Frontier and, then
10
11
      it's blacked out, following this morning's
12
      discussion."
13
                  And then it reads:
                  Frontier.
14
15
                  "We will accede to the Frontier
16
      request of all its lessors for three months
      rent deferrals, commencing April, in
17
      respect of 14 of our 15 aircraft (excluding
18
      the A320neo delivered on March (16) with
19
      repayment over subsequent four months
20
21
      versus their nine-month amortization
      requests, on the following conditions."
22
23
                  Then a bullet point.
                  "We will honor our SLB
24
25
      financing commitment in respect of the
                                            Page 49
```

```
JANE O'CALLAGHAN
1
      second A320neo delivery from our package of
2
      6 in 2020 due on 13th April."
3
                 What were you -- what meeting
4
5
      or discussion were you summarizing from on
      March 25, 2020?
6
7
           A .
                 I don't recall because I often
      have a tendency to do this, to start
8
9
      putting together a draft of an e-mail or a
10
      recommendation. I suspect that this was
11
      the start of a draft that we might consider
12
      internally following an executive meeting,
13
      the 10:30 daily executive meeting, where
      clearly the Frontier request had come up.
14
      And obviously this is not complete because
15
16
      of all of the other conditions that we
      would have been planning obviously found
17
      their way into some other note, but this is
18
19
      just a start of a draft.
20
           0.
                 And as of this point, however,
      AMCK Aviation was intending to fund the
21
22
      April 13th A320neo delivery, correct?
23
           A .
                 Well, this was -- this was the
24
      beginning of a draft which would have
25
      included, and I hadn't yet articulated
                                           Page 50
```

1	JANE O'CALLAGHAN
2	them, a number of conditions. But
3	depending on whether those conditions were
4	met that was going to be the
5	recommendation.
6	Q. And when would you have made
7	the recommendation that contained more
8	conditions?
9	A. The e-mail probably followed
10	within 24 or 48 hours. But I I don't
11	have it to hand, so obviously this is just
12	a beginning of a draft.
13	Q. We will see if we can locate
14	that.
15	And if if you had prepared
16	an e-mail with additional conditions, is it
17	likely that it would have been within the
18	next 24 or 48 hours?
19	A. It was likely
20	Q. All right.
21	A because we normally try to
22	turn around the requests from big important
23	customers fairly quickly.
24	Q. All right. So, if that exists,
25	it should be in the record that's been
	Page 51

```
1
                    JANE O'CALLAGHAN
2
           Α.
                  Yes.
                  And so, the exchange of a rent
3
           0.
      deferral was to essentially increase the
4
5
      purchase -- decrease the purchase price
      from 51 Million to 48 by virtue of advance
6
7
      payment of 12 months; is that right?
           A.
                  Correct.
8
9
           Q.
                  That was not a term of the
      frame work agreement, was it?
10
11
           A .
                  No.
12
                  And the second condition, the
            Ο.
      delay of delivery of the four sale and
13
      leaseback aircraft that were scheduled to
14
15
      be delivered in May through July of 2020
16
      was also a condition that was not within
17
      the 2020 framework agreement, correct?
                  Um-hum, yes. Correct.
18
           Α.
                  Okay. And the failure of
19
            Ο.
20
      Frontier to pay the deferred rent on time
21
      -- first of all, let me ask what that
      means. What does "on time" mean?
22
23
            Α.
                  It means on time in accordance
24
      with any documents that are in place
25
      governing the leases and/or a document
                                            Page 69
```

```
1
                    JANE O'CALLAGHAN
      lessors A) pay more for airplanes than the
2
      airlines and B) and pay a higher PDP
      schedule.
4
5
                  So, typically the lessors pay
      somewhere between 20 to 30 percent of the
6
7
      purchase price via PDPs, airlines pay
      somewhere between at lowest 7 to 10 percent
8
9
      and at highest 15, 16 percent. So, the
      amount of money at risk for lessors is
10
11
      considerably higher.
12
                  And so, Mr. Fanning at 016976
           Q.
13
      responds:
                  "So, you're asking us in
14
      delaying delivery of all the A320Ns for
15
16
      2020? Well, we've had initial discussions
      with Airbus and they have been -- not been
17
      favorable and they are asking us to take
18
      delivery of these A320s."
19
20
                  Did you have any information
      contrary to that position?
21
22
           A .
                  No, we weren't party between to
23
      any discussions between Airbus and
      Frontier.
24
25
           O.
                 And then he says:
                                            Page 78
```

```
1
                    JANE O'CALLAGHAN
                  "If we're unable to delay the
2
      deliveries and you're pulling out of the
      five remaining A320s, we need to know
4
5
      ASAP."
                  Did you respond to that?
6
7
                  (Witness reviews document.)
           A.
                  He made a comment. I didn't
8
      specifically respond to that.
9
10
                  And he goes on:
            0.
11
                  "I know Jimmy's had discussions
12
      with Chris Jones at Airbus and as
13
      mentioned, the discussion has been, they
      expect us to take deliveries when the
14
15
      aircrafts are all ready."
16
                  And then it stops.
17
                  Did you have any discussion
      with anybody to corroborate that statement?
18
19
                  (Witness reviews document.)
20
           Α.
                  No, but it wasn't surprising
21
      because that is initially Airbus's initial
22
      position.
23
                  But on the other hand, we knew
      from other airlines and lessees that we had
24
25
      that those airlines had been successful in
                                            Page 79
```

```
JANE O'CALLAGHAN
1
2
      jotted down one or two notes.
                  MR. HOSENPUD: This is Exhibit
            21.
4
5
                  (Whereupon, E-mail dated April
            3, 2020 was marked as O'Callaghan
6
7
            Exhibit 21 for identification as of
            this date by the Reporter.)
8
9
                  (Witness reviews document.)
           A.
                  Thank you.
10
11
                 This is an April 3 e-mail from
           0.
12
      you to Paul Sheridan, dated -- pardon me,
13
      AMCK031157 and it is asking when should we
      speak to Gerald about Frontier and blank,
14
15
      A320neos SLB financing opportunity 2020?
16
                  Do you know if you spoke to him
17
      shortly thereafter?
                  I don't know for certain. And
18
           A.
      if this was on Friday, it's most likely
19
20
      that we didn't talk to him until the
      following (Tuesday (morning) (when we had a
21
22
      weekly update (call with the shareholder at
23
      9:00 A.M.
24
           0.
                 And you were discussing eight
25
      A320 SLB financing opportunities, five of
                                            Page 82
```

```
1
                    JANE O'CALLAGHAN
      those were with Frontier and three with
2
      another airlines?
                  That's correct.
           A .
4
5
           Q.
                  And did AMCK Aviation follow
      through with any of those A320 sale
6
7
      leasebacks in 2020?
           A .
                  No, it did not.
8
                  The other company at issue here
9
           Q.
      is Volaris, isn't it?
10
11
           A .
                  That's correct.
12
                  MR. HOSENPUD: Exhibit 22.
13
                  (Whereupon, E-mail dated April
             3, 2020 was marked as O'Callaghan
14
15
             Exhibit 22 for identification as of
16
             this date by the Reporter.)
17
                  (Witness reviews document.)
            Q.
                  It is a Paul Sheridan e-mail to
18
      Jimmy Dempsey, dated April 3, 2020, carbon
19
20
      copying Robert Fanning, Spencer Thwaytes
21
      and you.
                 And it says:
22
                  "Dear Jimmy.
23
                  We have discussed the upcoming
      five A320neo deliveries further with our
24
25
      shareholder overnight."
                                            Page 83
```

```
1
                    JANE O'CALLAGHAN
      Airlines?
2
           Α.
                  I don't know. I'm not familiar
3
      with those agreements.
4
5
                  MR. HOSENPUD: Exhibit 24.
                  (Whereupon, E-mail chain dated
6
7
            April 6, 2020 was marked as
            O'Callaghan Exhibit 24 for
8
9
            identification as of this date by the
            Reporter.)
10
11
                  (Witness reviews document.)
12
           Q.
                 This is an e-mail chain with
13
      Jimmy Dempsey dated April 6, 2020. It's
      FRONTIER000314 through 316. And I'm at
14
15
      Page 315.
16
                  So, this, again, captures your
17
      -- Paul Sheridan's April 3, 2020 e-mail to
      Jimmy Dempsey, carbon copying Fanning,
18
      Spencer Thwaytes and you, that you did the
19
20
      draft of as we saw in the prior Exhibit 23.
21
                  (Witness reviews document.)
22
           A .
                  Yes.
23
           Q.
                  Okay. And Mr. Dempsey
24
      responds:
                  "Hi Paul.
25
                                            Page 88
```

```
1
                    JANE O'CALLAGHAN
                 This is very disappointing
2
             My reading of your e-mail assumes
3
      news.
      that you will only agree to the rent
4
      deferral if we defer aircraft deliveries
5
      with Airbus? As a result, I can only
6
7
      deduce that what -- that you will finance
      the aircraft deliveries and honor your
8
      commitment to Frontier if we do not put a
9
      rent deferral in place."
10
11
                 Did I read that accurately?
12
           A .
                 Yes.
                 Did AMCK Aviation ever confirm
13
           Q.
      in writing that it would honor its
14
      commitments to Frontier if no rent deferral
15
16
      was in place?
17
                 We didn't need to do that. The
           A .
      documents already provide for how we
18
19
      perform under the framework agreement if
20
      they are current under all of the other
      leases.
21
22
                 But in response to this e-mail,
           Q.
23
      did AMCK Aviation confirm that it would do
      so if no rent deferral was in place?
24
25
           A .
                 We didn't need to do that. So,
                                           Page 89
```

1	JANE O'CALLAGHAN
2	as far as I know, we did not do that.
3	Q. And first page of Exhibit
4	24, goes on to indicate
5	MR. HOSENPUD: Strike that.
6	Q. Jimmy Dempsey writes on April
7	6, 2020 at 19:05:
8	"Hi, Paul. Available for a
9	call ASAP. Airbus has closed Mobile until
10	April 29th. I am keen to get a deferral in
11	place and am conscious that we have two
12	times rent payments today that we really
13	need to defer."
14	And then Mr. Sheridan responds
15	that day with summary of a call with Robert
16	and basically indicates that that there
17	will be no action taken or call any
18	defaults for non-payments of rents due
19	from today, April 6 to April 21."
20	Did I summarize that
21	accurately?
22	A. Yes.
23	Q. And then Mr. Dempsey repeats:
24	"I appreciate this. As you
25	know, this will continue to be a challenge
	Page 90

1	JANE O'CALLAGHAN
2	Q. You were remote at this point,
3	correct?
4	A. We were remote, yeah.
5	Q. Okay.
6	A. So, if I had to taken part in
7	this call it would have been in living room
8	or my kitchen area.
9	Q. Understood.
10	Did you have a home office is
11	that what you're referring to?
12	A. Yes.
13	Q. Okay. Do you remember anything
14	about it?
15	A. By this call?
16	Q. Yes.
17	A. No. Honestly, no.
18	(Whereupon, E-mail dated April
19	9, 2020 with Frontier Forbearance
20	Letter attached was marked as
21	O'Callaghan Exhibit 31 for
22	identification as of this date by the
23	Reporter.)
24	(Witness reviews document.)
25	Q. Exhibit 31 is an e-mail from
	Page 107

```
JANE O'CALLAGHAN
1
      you dated April 9, 2020 to Robert Fanning,
2
      Sharath Sashikumar and Spencer Thwaytes.
3
      It reads -- and it's AMCK016655 through
4
      659. It reads:
5
                  "Hi, Robert.
6
7
                  Herewith a draft of the
      deferral letter from 1 of 14 aircraft (the
8
9
      recently neo (is excluded). We are (in the
      process of cloning out the letter for the
10
11
      other 13 aircraft, but rather than wait
12
      thought (it) wise to send the draft for your
13
      review."
                  (Witness reviews document.)
14
                 And then it contains a draft
15
           0.
16
      letter, correct?
17
           A .
                  Correct.
                  And now, what -- what prompted
18
           Q.
      you sending this out?
19
                  (Witness reviews document.)
20
                 I don't recall, but I quess --
21
           A .
22
      this is based on the standard form
      forbearance letter that AMCK produced for
23
      all lessees that we had a similar agreement
24
25
      with. And I quess that we would have been
                                           Page 108
```

```
1
                    JANE O'CALLAGHAN
      sending this out in response to a draft
2
      that their lawyers provided us to review
3
      and get working on in the event that we
4
5
      reached agreement on all of the other
      conditions that we would require in order
6
7
      to proceed with agreeing with these in
      relation to the 14 airplanes.
8
9
           Q.
                 So, this did not -- this
      pertains only to rent on the 14 leases,
10
11
      correct?
12
                  (Witness reviews document.)
13
           Α.
                 Yep. It pertains to the
      forbearance event in relation to the 14
14
15
      airplanes and this was just in relation to
16
      the one airplane and the plan would have
17
      been to agree to this form and then dup it
      out for the other 13.
18
                 And it did not address delivery
19
           O.
      deferral -- the delivery deferral topic,
20
      correct?
21
22
           A .
                  The forbearance letter would
23
      not. That would be a separate side letter.
24
           0.
                 So, as of this point, AMCK
25
      Aviation had not abandoned its position
                                          Page 109
```

```
JANE O'CALLAGHAN
1
      that rent deferral condition was
2
      conditioned on delivery deferral, correct?
3
                 We had set out our position, I
           A .
4
5
      quess we hadn't -- we never abandoned
      discussions with big important customers
6
7
      like Frontier. It was always a hope that
      we would agree all of the conditions,
8
9
      notably the deferral of delivery, in order
      to be able to do something on the rent
10
11
      deferral.
12
                 My point is that this letter
           Q.
13
      addressing the rent deferrals, did not have
      any bearing on AMCK Aviation abandoning a
14
      condition of delivery deferral for the rent
15
16
      deferrals to be in place?
17
           A .
                 That would not be dealt with in
      the forbearance letter to say this was a
18
      standard form forbearance letter that we
19
      like to use for all of our lessees. And it
20
      was a piece of the overall offer that we
21
      had made in writing to Jimmy and others.
22
23
                  (Whereupon, E-mail chain dated
24
            April 6, 2020 was marked as
25
            O'Callaghan Exhibit 32 for
                                          Page 110
```

1	JANE O'CALLAGHAN
2	Did I read that accurately?
3	A. Yes.
4	Q. So, you were advocating doing
5	the taking a step to assure the
6	integrity of AMCK Aviation and giving
7	notice to Frontier that even if they were
8	current on rents, there would be no funding
9	of the sale and leaseback subject to the
10	2020 agreement at their current prices?
11	MR. BUTLER: Object to the
12	form.
13	A. I mean, I think these were just
14	musings. I wasn't surprised that Board
15	directors raised these kind of issues and
16	items, all Boards or all lessors were
17	having similar conversations and talks at
18	Board meetings throughout 2020.
19	Nevertheless, I think everybody
20	realized that if they did get current, we
21	would have no option. We had to perform,
22	otherwise it would have been breach of
23	contract.
24	Q. Right. But your statement was,
25	we'd be better off telling them that we
	Page 133

```
JANE O'CALLAGHAN
1
      can't get shareholder comfortable with 2019
2
      contracted pricing, even if they are
      completely current on all payments,
4
5
      correct?
                  (Witness reviews document.)
6
7
           A.
                  We didn't do that.
                  You -- you were not given any
           Q.
8
9
      authority to do that?
                  We did not do that.
           A .
10
11
           0.
                  All right. Because nobody gave
12
      you authority to do that?
                  I wasn't even suggesting it. I
13
           A .
      was saying -- musing that perhaps that was
14
15
      one, you know, way that we could approach
16
      this, but we -- it never went beyond this
17
      and we did not do that.
            Q.
                  Then Mr. Sheridan writes:
18
                  "It's probably worth discussing
19
20
      on the team call tomorrow morning. All
      have a think between now and then."
21
22
                  And you respond:
                  "Great, thanks."
23
                  The team call, is this the
24
25
      Executive Team?
                                           Page 134
```

```
1
                    JANE O'CALLAGHAN
2
      please turn to page AMCK041720.
                  (Witness complies.)
3
            Q.
                  And just for the record, I am
4
5
      going to identify the Bates range of
      document Exhibit 35A, 041716 through
6
7
      041737.
                  And please turn to page 041720,
8
9
      it is under the heading Portfolio Update.
                  (Witness reviews document.)
10
11
           0.
                  There are various attributes to
12
      you in this document. And I would like you
13
      to just look through them generally and
      then I'm gonna ask you specific questions,
14
15
      but let me know when you finish looking
16
      through them generally where they appear in
      the various sub-parts of Section 7.
17
           Α.
                  Okay. I should do that.
18
                  (Witness reviews document.)
19
20
           A.
                  You just want me to read to the
21
      end of 041720.
22
                  The next page is 21 and may
           0.
23
      have some references to you.
           A.
24
                  Okay.
25
                  (Witness reviews document.)
                                           Page 139
```

```
JANE O'CALLAGHAN
1
           A.
2
                  Okay.
                  Do the paragraphs that
3
           0.
      reference you accurately reflect the
4
5
      information you conveyed to the Board?
                  I believe so, yes.
6
           A .
7
                  Okay. And what I would like to
           Q.
      focus on is Paragraph 7.3 in part.
8
9
      were advising that 32 of 34 lesses had
      asked for some form of assistance most were
10
11
      in the form of rental deferrals for the
12
      months of April, May and June; is that
13
      accurate?
14
           A .
                 Yes.
15
                  And of those 32 requests, you
           0.
16
      note that 21 had since been agreed
17
      commercially or documentation had been
18
      executed.
                  What does it mean agreed
19
20
      commercially?
21
                  Means that we had agreed to
           A .
22
      terms for some form of rent deferral, but
23
      that does mean necessarily that we agreed
      to three months rent deferral for all of
24
25
      those 21.
                                           Page 140
```

```
JANE O'CALLAGHAN
1
2
           0.
                 Did that mean you agreed to
      three months rent deferral for several of
3
      those 21?
4
5
           A .
                 Only among the smaller lessees
      where the amount of money at risk exposure
6
7
      was limited and I would say it was only in
      the case of airlines that had maybe less
8
9
      than four or five airplanes on lease from
10
      us.
11
           0.
                 And what were the deferral
12
      arrangements for those that had more than
13
      that?
                 It was a shorter period. It
14
           A .
15
      was not more than 50 percent of rent
16
      deferral. In the case of a similar sized
      airline that we had with a similar number
17
      of airplanes and a similar value of assets,
18
      so in or around 700 million, we agreed to
19
20
      50 percent rent deferral for two months and
      it had to be repaid within the subsequent
21
22
      two months and that it was repaid in full.
23
                  And that would be the most
24
      comparable lessee that we have in or
25
      portfolio to Frontier.
                                           Page 141
```

```
JANE O'CALLAGHAN
1
                  You indicate that 11 requests
2
           0.
      were still pending, Frontier was among
      those 11; is that correct?
4
5
           A .
                  Yes, that's correct.
                  All right. 7 (--) Paragraph (7.5)
6
           Q.
7
      you state that in the middle section:
                  "Be advised that airlines were
8
      now reluctant to take delivery of new
9
10
      aircraft, but Airbus were approving very
11
      difficult on requests for deferrals unless
12
      a right of deferral had been built into the
      original sale and Purchase Agreement."
13
                  Did I state that accurately?
14
15
           A .
                  Yes.
16
           Q.
                  And you learned that from your
17
      lessees; is that right?
                  We learned that from the
18
           Α.
      markets. So, in some cases we learned this
19
20
      from lessees directly, but more often than
      not you would heard this from other lessors
21
      who had heard it from either lessees or the
22
23
      manufacturer themselves.
                  Did you learn anything from the
24
            Ο.
25
      manufacturer that would contravene that
                                           Page 142
```

```
JANE O'CALLAGHAN
1
                  I don't recall seeing it.
2
           Α.
                  All right. Thank you.
           O .
                  MR. HOSENPUD: Exhibit 40.
4
5
                  (Whereupon, E-mail dated April
            27, 2020 was marked as O'Callaghan
6
7
            Exhibit 40 for identification as of
            this date by the Reporter.)
8
                  (Witness reviews document.)
9
                 This is a Paul Sheridan e-mail
           0.
10
11
      exchange with Jimmy Dempsey, April 27, 2020
12
      Frontier 0000338 through 342. It starts
13
      with an e-mail exchange on the 27th where
      Jimmy Dempsey is communicating to Paul
14
      Sheridan.
15
16
                  Were you part of this exchange?
17
                  (Witness reviews document.)
                  I see you copied on Paul
18
           Q.
      Sheridan's response.
19
20
           A.
                  Yeah, I was just copied.
                  All right. He says to Mr.
21
           Q.
22
      Sheridan:
23
                  "I have just been briefed by
      Robert and I was working on the assumption
24
25
      that we had to be current on all rent for
                                           Page 161
```

```
1
                    JANE O'CALLAGHAN
      you to finance upcoming deliveries. This
2
      is set out in your e-mail below."
                  He then states:
4
5
                  "I put a scheme in place with
      Airbus that would facilitate short term
6
7
      deferrals of aircraft on the basis that you
      would honor your agreement. Please confirm
8
      this is the case as we have a signed -- as
9
      we have a lease signed for these aircraft
10
11
      and are willing to ensure the deferred rent
12
      is paid as a CP of delivery."
                 CP, condition precedent, is
13
      that your understanding?
14
15
           A .
                 Yes.
16
           Q.
                 So, do you know if Mr. Sheridan
      ever confirmed this with Frontier?
17
           A .
                 I don't know whether he
18
      confirmed this, but I don't believe he did.
19
20
                  MR. HOSENPUD: Okay. Exhibit
21
            41.
22
                  (Whereupon, E-mail dated April
23
            27, 2020 was marked as O'Callaghan
            Exhibit 41 for identification as of
24
25
            this date by the Reporter.)
                                           Page 162
```

```
1
                    JANE O'CALLAGHAN
2
           Q.
                  Okay.
                  (Whereupon, Minutes from Board
            of Directors meeting dated May 8,
4
5
            2020 was marked as O'Callaghan
            Exhibit 55 for identification as of
6
7
            this date by the Reporter.)
                  (Witness reviews document.)
8
9
           Q.
                 Exhibit 55 is the May 8, 2020
      minutes. And you were in attendance along
10
11
      with Mr. Sheridan, Gerald Ma, Pat O'Brien
12
      and others, correct?
13
           A.
                  Correct.
                 Section 4.4 is Update on
14
           0.
15
      Discussions with Frontier and one other
16
      airline; is that right?
17
                  (Witness reviews document.)
           A .
                 I missed the last of -- an
18
19
      update on...
                 Yes. With Frontier and another
20
           0.
21
      airline (--)
                  THE COURT REPORTER: I can't
22
23
            hear you, sir.
24
           0.
                  Yes. Is Paragraph -- Paragraph
      4 of the minutes an update on discussions
25
                                           Page 222
```

```
JANE O'CALLAGHAN
1
      with Frontier and another airline?
2
           Α.
                  Yes, correct.
3
                  All right. So, 4.1 through
4
           Q.
5
      4.15 are the discussions related to
      Frontier?
6
7
                  (Witness reviews document.)
           A.
                  That's correct.
8
9
           Q.
                 There are several attributes to
      you in these discussions and I'd like you
10
11
      to just generally look at those to tell me
12
      if you agree that they accurately reflect
13
      the information you've imparted.
                  (Witness reviews document.)
14
15
           A .
                  Okav.
16
           Q.
                 Do you agree that this
17
      accurately characterizes your
      representations to the court?
18
19
                  Yes, I would agree with that.
           A .
20
           0.
                 All right. The first statement
      I'd like to ask you about is in 4.3 where
21
22
      the minutes state that:
23
                  Ms. O'Callaghan advised that
      Frontier had remained current with rental
24
25
      payments up until March 2020, where a
                                           Page 223
```

```
1
                    JANE O'CALLAGHAN
      three-months deferral of lease payments
2
      alongside the return of a deposit had been
3
      requested, subsequent to the payment of the
4
5
      first aircraft.
                 Is March 2020 an error?
6
7
           A .
                 I don't understand the
      question.
8
9
           Q.
                 You are not aware of Frontier
      failing (to pay March 2020 rent, are you?
10
11
           A .
                 It's perhaps a bit of a clumsy
12
      wording and because what we're really
13
      trying to say is that they had remained
      current with rental payments up until the
14
      end of March. But, of course, it was the
15
16
      middle of March when they requested the
      three-month rent deferral, alongside the
17
      return of the security deposit. So, it
18
      could have been as slightly more correctly
19
20
      written.
21
           Q.
                 Understood.
22
                  And Paragraph 4.8 it discusses
23
      that the Board is noting that there could
      be potentially severe reputational
24
25
      consequences for the company in the leasing
                                           Page 224
```

```
1
                    JANE O'CALLAGHAN
      and aviation markets if termination rights
2
      were exercised.
3
                  And you are noted as having
4
5
      responded or informing the Board that from
      a strategic standpoint to exercise the
6
7
      company's termination rights would provided
      the best possible leverage with Frontier to
8
      continue negotiations.
9
                  Did I note that accurately?
10
11
           A .
                  Yes.
12
                 And that's what you
           Q.
      represented?
13
                 Yes.
14
           A .
                 You also, at 4.12, you noted
15
           0.
16
      that there were -- there was only a small
      pool of potential lessors that Frontier
17
      could negotiate new terms with as there was
18
      a Fleet Hour Agreement attached to the
19
      engines which could only be entered into by
20
      parties who signed up to the CFM
21
      International Tripartite Agreement. And
22
23
      noted that this may increase the likelihood
      of Frontier's willingness to enter into
24
25
      renegotiations.
                                           Page 225
```

```
JANE O'CALLAGHAN
1
                  Did I note that accurately?
2
           A.
                  That is accurate.
                  And what are the number of
4
           Q.
5
      lessors who would be potentially eligible
      for renegotiation?
6
7
           A .
                  I don't have an answer to that,
      you would need to check that with CFM.
8
                                                How
9
      many lessors? It was a handful of lessors
      at the time, it was certainly less than 10.
10
11
           Q.
                  Fair enough.
12
                  And you also advise that should
      Frontier not be interested in
13
      renegotiations and the leases were
14
      terminated, the Management Team would look
15
16
      to reinvest the funding of 255 Million into
      airlines with good credits, such as, and
17
      it's blacked out.
18
                  Did you redeploy the capital?
19
                  No, we did not.
20
           A.
                  At any time?
21
           Q.
22
           A.
                  No, we did not.
23
           Q.
                  What was the reason for that?
                  Um, I think that there were no
24
           A .
      deals with credits that the shareholder
25
                                           Page 226
```

1	JANE O'CALLAGHAN
2	felt entirely comfortable with that would
3	meet their obligations. The state of the
4	market was so, um, unpredictable that the
5	shareholder wasn't able to convince
6	themselves that this income stream was
7	completely dependable. I think the idea
8	was we will just we'll deploy that in
9	('21. We'll wait out the worst of COVID and
10	we'll deploy it later.
11	Q. And did you do so?
12	A. And we bought two A321neos in
13	2021. That's all.
14	THE VIDEOGRAPHER: Is this a
15	bad time for me to take us off the
16	record very quickly? I just need to
17	switch SD cards?
18	MR. HOSENPUD: Please do so.
19	THE VIDEOGRAPHER: I don't need
2 0	an extended break at all.
21	MR. HOSENPUD: Sure. Let's go
22	off the record.
23	THE VIDEOGRAPHER: The time is
24	2:50 P.M. and we are off the record.
25	(Whereupon, a short recess was
	Page 227

## JANE O'CALLAGHAN 1 Yes, we do consider Frontier as 2 Α. a good credit. 3 And from the moment of default 4 Q. 5 after which Frontier paid, Frontier has been current to date, correct? 6 7 Yes, they have been. A . And in addition, during the O . 8 9 course of this -- of 2021, you reached out 10 to Frontier to discuss potentially entering 11 into sale and leaseback agreements, 12 correct? 13 Α. In their most recent RFP, yes. I felt that perhaps there was a way in 14 which we might try to rebuild bridges by 15 16 offering new leasebacks on current market 17 terms. All right. 18 Q. Because they are, after all, 19 Α. 20 still one of our biggest lessees. And all things being equal, it would be good to 21 22 rebuild the relationship. 23 (Whereupon, E-mail dated May 9, 2020 was marked as O'Callaghan 24 Exhibit 56 for identification as of 25 Page 229

```
JANE O'CALLAGHAN
1
      from AMCK Aviation --
2
                  MR. HOSENPUD: Strike that.
3
                  Was there any communication
           Q.
4
5
      from AMCK (Aviation to Frontier Airlines)
      demanding rent payments from the time
6
7
      period of April 21, 2020 to May 8, 2020?
           A .
                  I don't know whether the
8
9
      contract management people sent out a
10
      reminder, they sometimes do, but it is not
11
      needed under our lease. So, I can't answer
12
      whether we actually sent them out a not,
13
      but it's certainly not needed, necessary
      under our lease.
14
15
                  MR. HOSENPUD: Move to strike.
16
           Q.
                  My question is: Was there any
17
      communication from AMCK --
                  MR. HOSENPUD: Strike that.
18
                 Was there any communication
19
           0.
20
      from AMCK Aviation to Frontier demanding
      rent payments from April 21, 2020 to May 8,
21
22
      2020?
23
           A .
                 I did not send out a written
24
      note.
25
           Q.
                  Thank you.
                                           Page 256
```

1	JANE O'CALLAGHAN
2	CERTIFICATE
3	
4	STATE OF NEW YORK )
	: SS.:
5	COUNTY OF NEW YORK )
6	
7	I, KARYN CHIUSANO, a Notary Public
8	for and within the State of New York, do
9	hereby certify:
10	That the witness whose examination is
11	hereinbefore set forth was duly sworn and
12	that such examination is a true record of
13	the testimony given by that witness.
14	I further certify that I am not
15	related to any of the parties to this
16	action by blood or by marriage and that I
17	am in no way interested in the outcome of
18	this matter.
19	IN WITNESS WHEREOF, I have hereunto
2 0	set my hand this 5th day of April, 2022.
21	
2 2	Laryn Clausano
2 3	The state of the s
	KARYN CHIUSANO
2 4	
2 5	
	Daga 267
	Page 267